BAB V
KESIMPULAN

5.1 Kesimpulan

Setelah dilakukan studi literatur pada tiga artikel ilmiah yang berkategorikan studi kasus (*case study*) tentang penerapan *Value Stream Mapping* (VSM) pada sektor industri manufaktur, industri jasa dan industri pengolahan makanan. Kesimpulan yang dapat diberikan adalah sebagai berikut:

1. Penerapan *Value Stream Mapping* (VSM) berhasil mengidentifikasi pemborosan dalam bentuk VA, NVA, NNVA, ataupun pemborosan dalam bentuk lini produksi yang tidak seimbang

2. Penerapan *Value Stream Mapping* (VSM) pada masing-masing sektor industri berhasil meningkatkan kinerja proses produksi/layanan dan mendapatkan penurunan waktu produksi/layanan

3. Pada sektor industri manufaktur menghasilkan perbaikan berupa penurunan jumlah aktivitas, pengurangan waktu akibat aktivitas non-nilai tambah, pengurangan waktu total produksi, dan pengurangan *taxt time*

4. Pada sektor industri jasa menghasilkan perbaikan berupa penghilangan seluruh aktivitas yang tidak memiliki nilai tambah, penurunan *lead time* proses layanan, mempercepat proses layanan dan meningkatnya proses layanan

5. Pada sektor industri pengolahan makanan, penerapan VSM berhasil mengidentifikasi ketidakseimbangan pada lini produksi sehingga diperlukan adanya beberapa perbaikan diantaranya penerapan FIFO dan penambahan alat

5.2 Saran

Penelitian ini memiliki keterbatasan informasi dan hanya membahas mengenai penerapan VSM dalam tiga sektor industri yang berbeda yaitu industri manufaktur, industri jasa dan industri pengolahan makanan. Dengan ini, peneliti menyarankan untuk penelitian masa depan agar lebih memperluas lagi penerapan

VSM pada berbagai sektor industri yang lain serta dengan menggunakan data-data dari sumber yang lebih banyak dan valid, sehingga dapat memberikan pandangan yang lebih luas mengenai dampak positif dan peningkatan kinerja yang dihasilkan dari penerapan VSM.

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